2023: 60<sup>th</sup> Anniversary of Bridgestone Motorsport "Challenge for Excellence"

Next Stage



# Sustainable global motorsports reinforcement

December 15, 2023

Bridgestone Corporation Member of the Board, Global CEO and Representative Executive Officer Shuichi Ishibashi



## Bridgestone E8 Commitment

**Emotion** 

Committed to inspiring excitement and spreading joy to the world of mobility



#### 60th Anniversary of Bridgestone Motorsports – Global journey

1960s

1980s

1995-

2002-2015



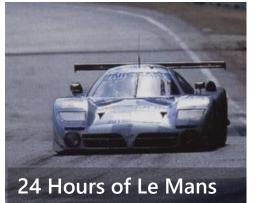














1970s

1990s

1997-2010 Participation in an FIA World Championship



"Passion for Excellence"

Monozukuri (R&D and manufacturing) power / Global brand power / Talent development Foundations for our premium tire business



Passion to race.

Passion to win.

Passion to wake up tomorrow and start over again.

Passion to face the best.

Passion to be the best.

Passion to embrace the ultimate challenge.

Passion to exceed records, barriers and beliefs in limits.

Passion to pursue excellence in every moment.

Passion to be an inspiration.

Passion to undertake new journeys together.

Passion to make Earth a better home for all.

Committed to empowering each and all to achieve their best.

Committed to being essential to the future of mobility.

Motorsports is Bridgestone's passion. Always has been. Always will be.



**BRIDGESTONE** 





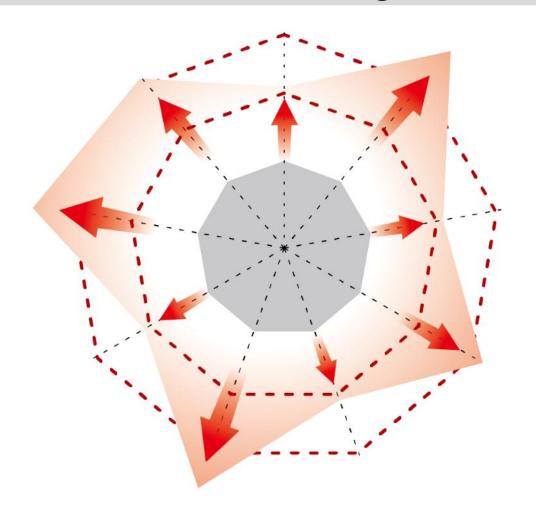




"thinner, rounder, lighter"

# "New premium in the EV era"

Base technology for product design that elevates all conventional performance and further customizes desired tire performance by customer and vehicle type.



# **BRIDGESTONE**ENLITEN

#### "Ultimate customization"

Being attentive to customers, sharpen edge in performance that that not only respond to various customers' needs and wants but further inspires them.



#### Toward 2030

To be a sustainable global premium brand



#### Established global premium brand (1997: Participation in F1®)

#### **BRIDGESTONE**









## To be a sustainable global premium brand



Foster empathy and trust by demonstrating our challenge and pursuit of excellence, and passion to race.



Sustainable premium

Empower each and all to achieve their best and be essential to the future of mobility



Passion to be an inspiration.

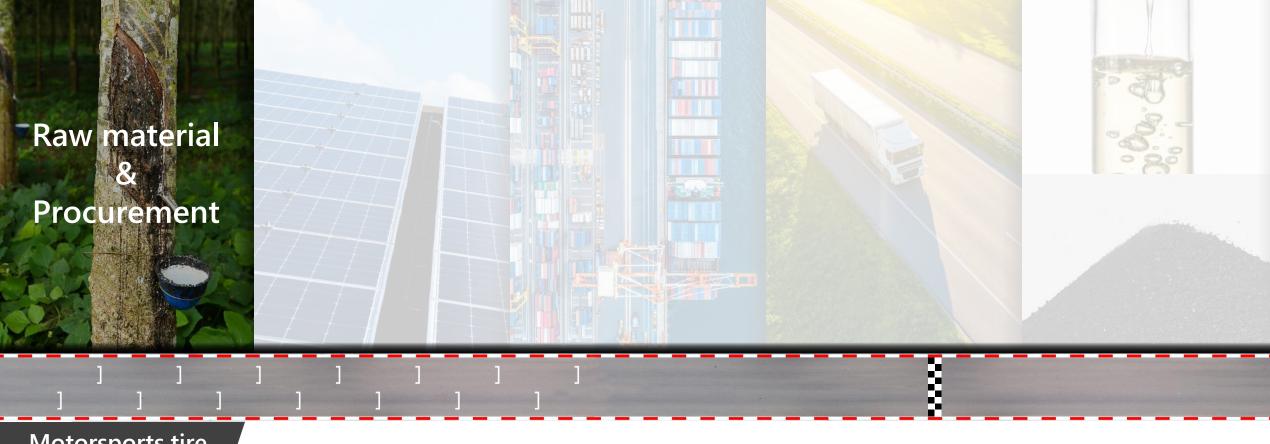
Passion to make Earth a better home for all.

Passion to undertake new journeys together.

# Evolve to agile and sustainable management with motorsports pursuing excellence as the starting point



Toward the realization of our vision: "Toward 2050, Bridgestone continues to provide social value and customer value as a sustainable solutions company"



**Enhance and diversify renewable resources** Aim for 65% or more in ratio of recycled and renewable material

Ensure traceability of raw material (natural rubber, etc.) Drive development of race tires using natural rubber derived from guayule / Enhance sustainable materials through co-creation with partners



Production using 100% renewable energy CO<sub>2</sub> reduction through green distribution (in land & sea) < Scope3 >

Production and logistics of motorsports tires will lead to driving carbon neutrality



Strive to realize chemical recycle to "renew" tires to raw material

Sustainability business model Carbon neutral / Circular economy

Accelerate evolution with motorsports as the starting point



"Produce", "use" and "renew" tires to raw material

Aim for Net Zero across the value chain

Accelerate evolution of the entire Group with motorsports as the starting point



Staying close to teams, developed tires based on a deep understanding of solar car characteristics, road conditions and desired tire performance to traverse 3,000km across the Australian continent.

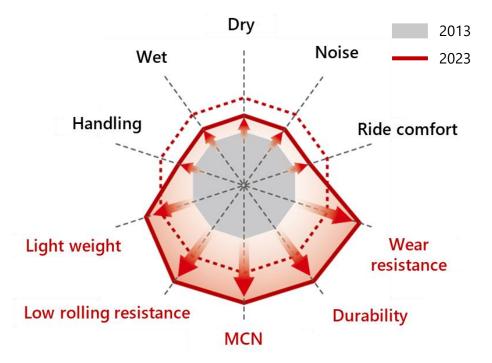
Realized 100% carbon neutral transportation through co-creation with DHL.



#### "Ultimate Customization"

Specialized in low rolling resistance, wear resistance and light weight: "Sharpen edge"

Supplied tires equipped with ENLITEN® technology with recycled & renewable material ratio of 63%



\*Performance expression is only an image





#### ENLITEN





Cars fitted with TURANZA 6 and TURANZA A/S 6 tires equipped with ENLITEN technology won in the Monaco and Italy rounds.

To be expanded to 12 races in 10 countries in 2024, and aimed to be expanded outside of Europe from 2025

Collect voice of ecoRally Cup participants who used ENLITENequipped tires. Connect them to planning of new ENLITEN products and technology development.

By supporting the zero emission vehicle race with ordinary drivers, accelerate the adoption of EVs and support the realization of a carbon neutral mobility society linked with the global expansion of ENLITEN-equipped products.

Support the development of motorsports culture together with motorsports clubs in each region







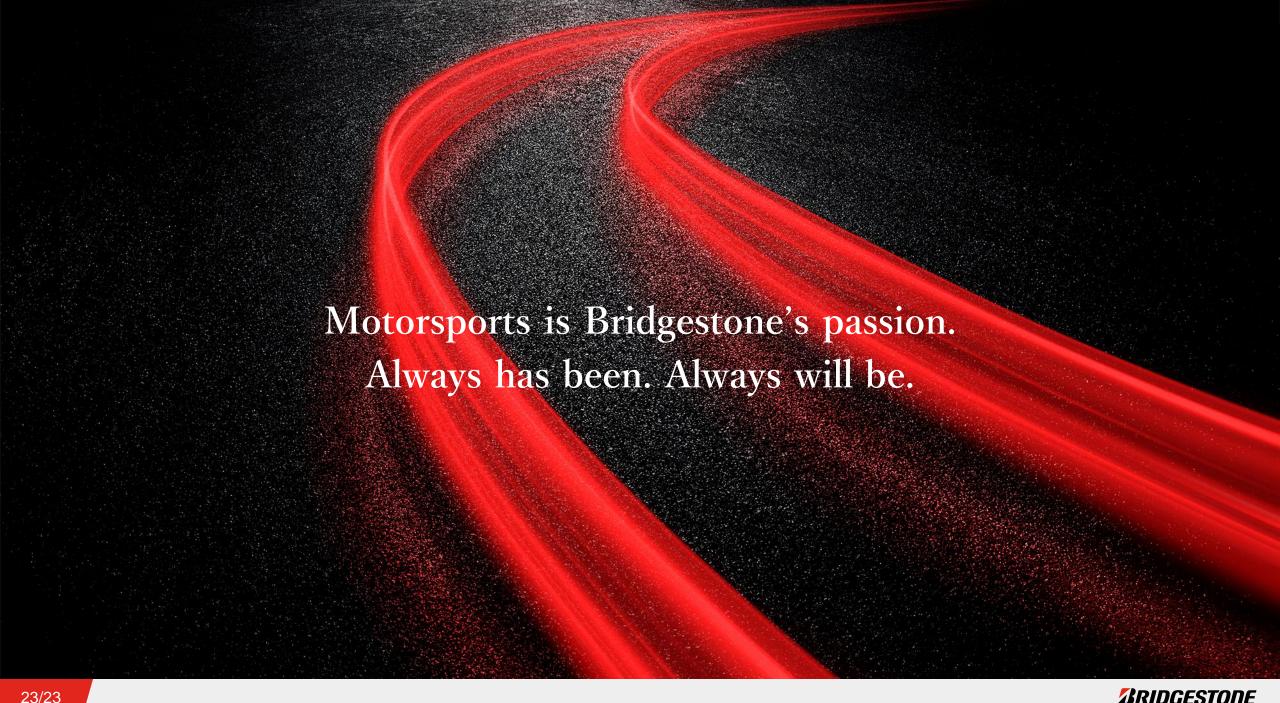
# ABB FIA Formula E World Championship

Selected as sole tire supplier from the 2026-2027 season

Return to an FIA World Championship for the first time in a decade and a half



Committed to empowering each and all to achieve their best. Committed to being essential to the future of mobility.





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